



**JANSI Annual Conference 2026  
Responses/Opinions to  
Comments and/or Questions**

June 17<sup>th</sup>, 2026

JANSI’s replies, views and other comments are posted below to comments and/or questions received during the conference or from the post conference survey

Category	Comment/Question	Response/Opinion from JANSI (or presenter)
Keynote speech “Safety management in the aviation industry - Threat and Error Management (TEM) and Resilience -”		
Question	<p>Question for Mr. Kameda.</p> <p>You mentioned that you check (or have others check) whether people are using TEM properly. Are you making it mandatory?.</p>	<p>Thank you for your question. We received the following reply from Mr. Kameda.</p> <p>We do not impose any obligations regarding the implementation of TEM. However, the Ministry of Land, Infrastructure, Transport and Tourism’s Transport Bureau training circular states that practicing TEM contributes to aviation safety from a preventive safety perspective. Since this is itself one of the components of a pilot’s competence, we view it as the foundation of our work and the basis for ensuring safety.</p> <p>While TEM is a framework designed for pilots, we believe it can actually be applied to various roles. Consequently, our company is working to establish a TEM system that encompasses ground operations as well at ANA Wings.</p>
Question	<p>Question for Mr. Kameda.</p> <p>During the period of frequent incidents in 2025, certain characteristic underlying factors were observed (such as an imbalance in perceived workloads, insufficient internal communication—specifically a lack of integration between top-down and bottom-up approaches—and a lack of buy-in for safety initiatives). If there are any examples of how these issues were addressed, I would appreciate hearing about them.</p>	<p>Thank you for your question. We received the following reply from Mr. Kameda.</p> <p>At the time, factors such as the expansion of international routes may have contributed to issues like increased workload and a decline in face-to-face interaction.</p> <p>Taking this as an opportunity, we implemented measures including the establishment of an SMS, the thorough enforcement of safety training, the enhancement of daily performance management, and a review of the co-pilot training system.</p> <p>To give one example, as I mentioned in my presentation, we implemented a system where junior captains with two years or less of experience in their current position were assigned to teams, with team leaders and group leaders continuing to provide support.</p>
Comment	<p>It was a valuable lecture on safety beyond industry boundaries. The human resource development initiatives aimed at improving team performance were particularly interesting.</p>	<p>Thank you for your comment. We will strive to meet your expectations, improving the conference offerings by continuing to work on programming and running the conference smoothly.</p>
Comment	<p>I had never heard about the safety measures in the aviation industry before, and I found them extremely interesting. I was particularly impressed that all employees proactively address safety issues based on accident case studies.</p>	<p>Thank you for your comment. We will strive to meet your expectations, improving the conference offerings by continuing to work on programming and running the conference smoothly.</p>



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Comment	I gained many insights from the aviation industry's initiatives that could also be applied to the nuclear industry.	Thank you for your comment. We will strive to meet your expectations, improving the conference offerings by continuing to work on programming and running the conference smoothly.
Comment	Initiatives in a transportation industry that prioritizes safety in the same way as the nuclear industry were very interesting. I think it would have been even more informative if there had been examples of failures.	Thank you for your comment. We will strive to meet your expectations, improving the conference offerings by continuing to work on programming and running the conference smoothly.
Comment	Although the industries are different, it was very useful to hear detailed discussions on safety initiatives. When it comes to flight safety, responsibility is entrusted to the captain and first officer, which places a high level of pressure on individuals. I was impressed by how safety is embedded into systems so that it becomes second nature.	Thank you for your comment. We will strive to meet your expectations, improving the conference offerings by continuing to work on programming and running the conference smoothly.
Comment	I learned about the similarities between the aviation industry and the nuclear industry. However, I feel that understanding could have been deepened further with more concrete examples.	Thank you for your comment. We will strive to meet your expectations, improving the conference offerings by continuing to work on programming and running the conference smoothly.
Comment	Focusing on threats that lead to errors resonated with the hazards currently being addressed at power plants.	Thank you for your comment. We will strive to meet your expectations, improving the conference offerings by continuing to work on programming and running the conference smoothly.
Comment	It was a very valuable opportunity to learn about an organization such as an airline that places the highest priority on safety, even though it is from a different industry. I learned a lot from the approach of conducting training jointly with senior management when educating employees. I think it would be good for the nuclear field to adopt the same approach.	Thank you for your comment. We will strive to meet your expectations, improving the conference offerings by continuing to work on programming and running the conference smoothly.

Panel discussion "Further improvement of plant performance  
- Making risk management take root in the field - "

Comment	It was meaningful to discuss risk management with a focus on on-site operations. The variety of panelists—from operators, regulators, and other industries—was excellent.	Thank you for your comment. We will strive to meet your expectations, improving the conference offerings by continuing to work on programming and running the conference smoothly.
Comment	There were many insightful opinions shared during the panel discussion.	Thank you for your comment. We will strive to meet your expectations, improving the conference offerings by continuing to work on programming and running the conference smoothly.



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Comment	Listening to opinions from the aviation industry and other panelists on how to incorporate risk management into on-site operations helped confirm ideas that can be applied to our company's future work.	Thank you for your comment. We will strive to meet your expectations, improving the conference offerings by continuing to work on programming and running the conference smoothly.
Comment	I recognized psychological safety as a permanent challenge. If JANSI could explain using Ten Traits of Safety Culture, it might be easier to understand.	Thank you for your comment. We will strive to meet your expectations, improving the conference offerings by continuing to work on programming and running the conference smoothly.
Comment	I have taken seriously the statement that the operator bears full responsibility even when work is outsourced in a multilayered structure. It reaffirmed the importance of management actively engaging with on-site operations to foster a strong safety culture.	Thank you for your comment. We will strive to meet your expectations, improving the conference offerings by continuing to work on programming and running the conference smoothly.
Comment	It was very helpful that concrete countermeasures for common challenges were discussed during the panel.	Thank you for your comment. We will strive to meet your expectations, improving the conference offerings by continuing to work on programming and running the conference smoothly.
Comment	I realized that globally, it is commonly understood that operators are responsible for all events occurring within the plant, even in multilayered structures. I also recognized the importance of enhancing risk sensitivity and want to consider how to improve this among my team. Mr. Kameda, ANA, explained about setting target for competence management, which I consider utilizing.	Thank you for your comment. We will strive to meet your expectations, improving the conference offerings by continuing to work on programming and running the conference smoothly.
Comment	Each panelist clearly explained their perspectives on risk management from their respective standpoints.	Thank you for your comment. We will strive to meet your expectations, improving the conference offerings by continuing to work on programming and running the conference smoothly.
Comment	Professor Kurosaki's summarization was excellent, and the explanations provided by the panelists were easy to understand and well connected.	Thank you for your comment. We will strive to meet your expectations, improving the conference offerings by continuing to work on programming and running the conference smoothly.
Comment	By presenting topics related to on-site operations through different angles in the opening short speeches and clarifying discussion points in advance, the moderator was able to draw out expert opinions from each field very effectively.	Thank you for your comment. We will strive to meet your expectations, improving the conference offerings by continuing to work on programming and running the conference smoothly.

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<b>Activity report “JANSI’s activities over the past years and future initiatives”</b>		
Comment	The history from JANSI’s establishment and the 10-year strategic goals were shared in a very clear manner. A strong determination to pursue nuclear safety was shared.	Thank you for your comment. We will strive to meet your expectations, improving the conference offerings by continuing to work on programming and running the conference smoothly.
Comment	I was able to reconfirm that current activities are built upon reflections on past experiences.	Thank you for your comment. We will strive to meet your expectations, improving the conference offerings by continuing to work on programming and running the conference smoothly.
Comment	The goals and future vision of the 10-year strategy developed in collaboration with electric power companies was easy to understand, and I felt that the important thing now is to deliver tangible results.	Thank you for your comment. We will strive to meet your expectations, improving the conference offerings by continuing to work on programming and running the conference smoothly.
Comment	The comparison of the situations at four power plants after the earthquake was easy to understand, and the purpose behind the subsequent activities was clearly conveyed.	Thank you for your comment. We will strive to meet your expectations, improving the conference offerings by continuing to work on programming and running the conference smoothly.
Comment	Very interesting topics and insights.	Thank you for your comment. We will strive to meet your expectations, improving the conference offerings by continuing to work on programming and running the conference smoothly.
<b>Others</b>		
Comment	As mentioned in the keynote speech and by Mr. Gago at the panel discussion, responsibility rests with the operator even if a partner company makes a mistake. While this is understood, it is challenging to ensure that this awareness permeates to second- and third-tier subcontractors who may only participate on a temporary basis and don’t have much nuclear background.	Thank you for your comment. We will strive to meet your expectations, improving the conference offerings by continuing to work on programming and running the conference smoothly.
Comment	In order to address risk, it is first important to notice risks, but many people tend not to say their concerns even when they notice. Therefore, it is necessary to create an environment where people can speak up easily. It is also important to respond to those who raise concerns and explain the outcomes; otherwise, they may be discouraged from speaking up in the future.	Thank you for your comment. We will strive to meet your expectations, improving the conference offerings by continuing to work on programming and running the conference smoothly.

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Comment	Regarding instilling risk awareness in the field, the steel industry (probably in other industries also) has self-management activities in which small on-site groups identify problems themselves, set goals, and solve them on their own. These activities address not only safety but also cost, work efficiency, quality and all other issues in the field. These activities are encouraged in aligning with company or plant policies.	Thank you for your comment. We will strive to meet your expectations, improving the conference offerings by continuing to work on programming and running the conference smoothly.
Comment	I participated as a secretariat member. At first, I was concerned whether I would be able to understand the content, but it was translated into Japanese and was easy to follow. I was able to hear opinions from people in various positions and learned a great deal.	Thank you for your comment. We will strive to meet your expectations, improving the conference offerings by continuing to work on programming and running the conference smoothly.

Thank you for your valuable comments and questions. They will inform our continued efforts to further improve the conference.

These are representative comments and questions. Illustrative comment or question has been chosen to represent similar comments and questions. Some comments and questions about conference operations have been omitted. We would be grateful for your understanding.